



A Leading Provider of
Continuing Education for
Energy Professionals

EUCI Presents a Conference on:

GHG Emissions Impact on Power Generation & Asset Management

May 13 – 14, 2008 • Westin Horton Plaza, San Diego, CA

Hear From These Experts

Bruce Braine, Vice President Strategic Planning, **AEP**

Steve Corneli, Vice President of Market and Climate Policy, **NRG Energy**

Naomi Cortez, Principal Environmental Engineer, **The El Paso Corporation**

Frank Harris, Senior Environmental Economist, **SCE**

Jack Ihle, Environmental Policy Analyst, **Xcel Energy**

Michael Miller, Director of Environmental Services, **EPRI**

Michael Murray, Director Corporate Environmental Policy, **Sempra Energy**

Richard Cortright, Managing Director, Corporate and Government Ratings Practice, **Standard & Poor's**

Jim Butcher, Managing Director, Office of the Environment, **Morgan Stanley**

Vikas Dwivedi, Executive Director, Electric Utilities and Merchant Energy, **Morgan Stanley**

Kedin Kilgor, Executive Director, Head of Americas Environmental Markets, **JP Morgan Chase**

Pat Concessi, Leader, Global Climate Change and Sustainable Resources / Partner, Global Energy Markets

Deloitte & Touche LLP

Laurence Kirsch, Senior Consultant, **Christensen Associates**

Jeff Fort, Partner, **Sonnenschein Nath & Rosenthal**

Matt Harris, Senior Vice President, Analytics, **Ventyx**

Anna Geevarghese, Director of Power Analytics, **Ventyx**

Curt Kaminer, Managing Director, **CK Environmental Capital Management, LLC**

Josh Margolis, Managing Director, Co CEO, **Cantor CO2e**

Andrew Van Horn, Ph.D., Managing Director, **Van Horn Consulting**

Malcolm Weiss, Partner, **Jeffer, Mangels, Butler & Marmaro**

Susan Wood, Chief Executive Officer, **Sindicatum Carbon Capital Americas, LLC**

Pre-Conference Workshop

Monday, May 12, 2008

Dealing with Carbon Emissions in an IRP

Post Conference Workshop

Thursday, May 15, 2008

**Modeling Different Carbon Emission
Scenarios**

Gold Sponsor



GHG Emissions Impact on Power Generation & Asset Management

May 13 – 14, 2008

OVERVIEW

Greenhouse gas (GHG) emissions have rapidly moved into the forefront of the energy industry's operational focus. Increasingly, states and larger regions are imposing measures to curtail the generation of GHG emissions. As these voluntary and mandatory initiatives multiply and speculation of imminent federal legislation to establish a cap and trade or carbon tax mounts, the immediate implications for power producers, LSEs, utilities, and others in the industry are immense. This conference will provide a blueprint for translating GHG emissions measures into concrete actions that minimize the pain and maximize the gain for power industry operators.

WHAT YOU WILL LEARN

This conference does not dwell on lofty, theoretical policy discussions. Rather, it drills down into the practical implementation details that drive power industry practices. These include:

- Specific references to relevant legal, regulatory, and legislative actions, especially the most recent version of the Lieberman-Warner bill
- Triggering events for significant shifts in the REC, carbon, and EEC markets
- Particular state and regional GHG mandates that will steer federal actions
- Case studies of industry best practices in response to vague policy directives

Power industry experts will offer practical, industry-specific takeaway guidance on how multiplying GHG emissions containment measures ripple through a power company's balance sheet, and what industry players must do in response:

- Deal with shifts in credit ratings analysis
- Evaluate the consequences of new carbon-restrictive project financing policies
- Implement an internal process to establish compliance with existing and projected registry regimes
- Structure new portfolio and asset management strategies to anticipate cap and trade, carbon tax, and investment incentive scenarios
- Calculate emissions impacts on power plant economics
- Calculate the retail rate consequences of specific emission scenarios
- Price carbon into your integrated resource and adequacy plans
- Gauge the impact on your company's stock price

WHO SHOULD ATTEND

Utilities
Power producers
Merchant generators
Load Serving Entities (LSEs)
Energy Service Companies (ESCs)
Developers
Equity capital investors
Lenders
Attorneys
Engineers
Consultants

.... involved in the following areas:

- Regulatory
- Compliance
- Asset management
- Portfolio management
- Project financing
- Enterprise financing
- Treasury
- Shareholder relations
- Power traders
- Emissions markets

GHG Emissions Impact on Power Generation & Asset Management

May 13 – 14, 2008

Program Agenda

Day 1 Tuesday, May 13, 2008

7:30 – 8:00 a.m. Registration and Continental Breakfast

8:00 – 10:00 a.m.

Roundup of Carbon Emission-Related Actions of the Past Year and Their Influence on Power Plant Development and Construction

- Legal challenges
- Anticipated future legal challenges
- Greenfield development rejections
- Regulatory developments

Carbon Regulations: How A Consolidated Energy Company and its Divisions are Dealing with the Works in Progress

Michael Murray, Director-Corporate Environmental Policy, Sempra Energy

- Renewable portfolio standards
 - State, regional, national
- Pending legislation (especially current version of Lieberman-Warner)
- Policy shifts in anticipation of elections
- Regulatory
 - EPA, FERC, NERC, state PUCs
- REC and other markets



Panel Discussion

10:00 – 10:15 a.m. Morning Break

10:15 a.m. – 12:00 p.m.

Emerging Credit Risks Associated with Climate Change

*Richard Cortright, Managing Director, Corporate and Government Ratings Practice
Standard & Poor's*

Credit concerns for utilities from greenhouse gas (GHG) emissions stem largely from financial pressures generated by huge capital needs and the variable costs of adding emissions controls. Yet the potential exposure of financial margins is not exclusively limited to these contingencies. In particular, Standard & Poor's expects the heightened regulatory and legislative focus on GHG to lead to mandates directing utilities to implement additional energy efficiency and conservation programs. These programs are designed to reduce end-user electricity and natural gas consumption. As a result, utility margin pressures from increased capital programs may be amplified if revenues and profits decline along with consumption.

About EUCI

EUCI is a leading provider of conferences, seminars, workshops and courses designed exclusively for the energy industry. We seek to create a forum for professional communication and exchange knowledge and ideas among energy industry professionals and others interested in the industry.

Join the thousands of others who have attended our events since 1987 and see why they keep coming back.

Agenda Continued on Next Page

GHG Emissions Impact on Power Generation & Asset Management

May 13 – 14, 2008

Program Agenda

Day 1 Tuesday, May 13, 2008 (Continued)

Financing Power Industry Infrastructure in the Era of The Carbon Principles

Kedin Kilgor, Executive Director, Head of Americas Environmental Markets

JP Morgan Chase

Jim Butcher, Managing Director, Office of the Environment, Morgan Stanley

Three of the world's leading financial institutions, together with several power companies, recently announced the formation of The Carbon Principles, climate change guidelines for advisors and lenders to power companies in the United States. These principles were the result of a 9-month intensive effort to create an approach to evaluating and addressing carbon risks in the financing of electric power projects. The signatories stated that the need for these principles is driven by the risks faced by the power industry as utilities, independent producers, regulators, lenders, and investors deal with the uncertainties concerning regional and national climate change policy. This presentation will evaluate how the principles — which address issues relating to energy efficiency, renewable and low carbon distributed energy technologies, and conventional and advanced generation — will affect the industry's ability to finance the needed generation to power demand in the coming decades.

12:00 – 1:00 p.m. Group Luncheon

1:00 – 3:00 p.m.

Impact on Stock Value of GHG Emissions Compliance: A Wall Street Analyst's View

Vikas Dwivedi, Executive Director, Electric Utilities and Merchant Energy, Morgan Stanley

Wall Street analysts evaluating a utility's assets develop their assessments of company strength based on information that's publicly available. Certainty, even if the known circumstances are adverse, is often preferable to uncertainty. Given the general belief in the power industry that some type of GHG emissions regulation is forthcoming — but not yet knowing exactly what that is or what it will be — this presentation will examine some consequences to the industry in general and to specific companies based on their carbon profile that are already discoverable:

- Which companies are likely to be Wall Street favorites and why?
- What the current issues and drivers of stock value are for regulated and diversified power companies and merchant generators?
- What Wall Street's valuation methodology is for regulated and diversified power companies, and merchant generators
- What impact the uncertainty of federal GHG emission legislation has in real terms on regulated and diversified power companies and merchant generators
- The presence of existing state and regional GHG emission regimes and their impact on stock value
- The benefits or detriments in stock value to companies who participate in existing mandatory or voluntary GHG regimes
- How power infrastructure shortage relates to stock value
- How greater reliance on gas-fired generation translates into operating margins for existing coal and nuclear plants
- Why carbon is one of the 5 key "C" drivers of utility stock value and what it means
- The types of companies that are best positioned to benefit from national GHG emissions legislation
- How specific federal GHG legislation will have a bearing on stock valuation for the industry sector and for individual companies
- Winners and losers among the largest GHG emitters when federal GHG emissions legislation mandates emerge

About Ventyx

Ventyx is a leading business solutions provider, delivering asset management, mobile workforce management, customer care, energy trading and risk management, energy operations, and energy analytics solutions to more than 900 energy, utility, and communications customers, as well as to asset-intensive customers in selected commercial markets. With approximately 1,200 employees in more than 20 locations worldwide, Ventyx delivers best-of-breed business solutions that maximize operational and financial performance, backed by the industry's deepest available industry-specific domain expertise.

Agenda Continued on Next Page

GHG Emissions Impact on Power Generation & Asset Management

May 13 – 14, 2008

Program Agenda

Day1 Tuesday, May 13, 2008 (Continued)

Retail Price Impacts of Carbon Limits

Laurence Kirsch, Senior Consultant, Christensen Associates

This presentation has three related parts. First, based upon multiple sources, it will summarize publicly available information on the anticipated effects of carbon limits on retail electricity prices. The summary will describe not only what these sources find, but also the modeling techniques they use to obtain those results. Second, it will provide estimates of retail price impacts under different scenarios of power system capital stock (i.e., fuel mix), market structure (i.e., competitive vs. regulated), and carbon price. Third, it will suggest ways that the audience can prepare for what's coming (e.g., lower electricity consumption growth in response to higher prices, necessity for new low-income assistance programs), and suggest strategies by which market participants may mitigate the adverse effects of the retail price impacts.

3:00 – 3:15 p.m. Afternoon Break

3:15 – 5:00 p.m.

Calculating Emissions Impacts on Power Plant Economics

Bruce Braine, Vice President Strategic Planning, AEP



Utilities are under the cloud of carbon constraints when considering any decisions about expansion, creation, or re-calibration of pre-existing generating capacity. This session will examine the ways a utility can put carbon risk management into effect, considering these issues:

- What utilities are winners and losers?
- Will there be a different impact on utilities operating in regulated or deregulated markets?
- Which variables matter the most?
- What assessment tools and techniques are available?
- Is there any way to project the effort that different legislative scenarios will have on build vs. buy vs. rebuild capital decisions?

Pricing Carbon Into Your Resource Plan

Jack Ihle, Environmental Policy Analyst, Xcel Energy



Xcel Energy will discuss its development and use of carbon price proxy values for two states (Colorado and Minnesota). The company used carbon price proxy values to anticipate risks of new plant investments under potential federal greenhouse gas mandates. Proxy carbon prices tend to make fossil power plants less economic relative to renewables and efficiency, but new concerns over greenhouse gases must be balanced against the traditional utility mission of providing reliable and cost-effective service. The use of carbon price proxy values was one of the factors leading to path-changing resource plan filings in 2007 that featured implementation of higher levels of efficiency, renewable energy, and retirement of older coal plants.

Elements:

- Political and regulatory environment leading to carbon pricing
- Analysis and establishment of carbon values
- Outcome of 2 different state resource plans
- Addressing stakeholder considerations

5:00 – 6:00 p.m. Networking Reception

Sponsorship Opportunities

Do you want to meet this powerful audience to drive new business?

For sponsors and exhibitors, this means an unparalleled opportunity to raise your profile before a manageable group of executives who make the key purchasing decisions for their businesses. There are a wide range of sponsorship packages available which can be customized to fit your budget and marketing objectives, including:

- Cocktail Reception Host
- Lanyard Sponsor
- Networking Break Host
- Luncheon Host
- Table Top Exhibits
- Breakfast Host

Please contact Stephen Coury, 303-770-8800x255 or scoury@euci.com for more information.

Agenda Continued on Next Page

GHG Emissions Impact on Power Generation & Asset Management

May 13 – 14, 2008

Program Agenda

Day 2 Wednesday, May 14, 2008

7:30 – 8:00 a.m. Continental Breakfast

8:00 – 10:00 a.m.

Truth and Consequences: How GHG Emission Mandate Designs Will Impact Power Producers, LSEs and Utilities

Steve Corneli, Vice President of Market and Climate Policy, NRG Energy
Michael Miller, Director of Environmental Services, EPRI

- State and Regional vs. National measures
- Cap and Trade vs. Carbon Tax
- Allowance distribution options
- Share, frequency calculations
- Compliance targets
- Expense and generation costs
- Impact on energy prices in different markets (regulated vs. competitive)
- Points of regulation
- Achieving significant power sector emission reductions

A Power Industry View of Cap & Trade vs. Carbon Tax vs. Technology Incentives: Which One will Help Develop and Commercialize the New Technologies Needed to Achieve Global GHG Reductions?

Andrew Van Horn, Ph.D., Managing Director, Van Horn Consulting

Regional climate initiatives and proposed federal legislation are considering different market and regulatory mechanisms to reduce GHG. The point of regulation in cap-and-trade markets could apply a familiar source-based approach, like that applied in US SO₂ and NO_x markets, or alternative load-based (retail provider) or first seller/deliverer approaches. Carbon taxes and fees may also play roles. Allowances may be allocated or auctioned, and offsets may or may not be a part of cap and trade programs. These key elements and their interactions will be described.

By themselves, these market mechanisms are unlikely to provide sufficient incentives to perform the RD&D needed to develop and commercialize future low-emitting technologies. The following questions will be addressed:

- Which market mechanisms will inhibit and which will encourage new technologies?
- What incentives will be needed to bring about successful long-term RD&D?
- Can we get from here to there with cap and trade?
- What can utilities, LSEs, merchant generators, and others in the power industry do to influence these outcomes?

10:00 – 10:15 a.m. Morning Break

Agenda Continued on Next Page

GHG Emissions Impact on Power Generation & Asset Management

May 13 – 14, 2008

Program Agenda

Day2 Wednesday, May 14, 2008 (Continued)

10:15 a.m. – 12:00 p.m.

A Look at How California and Western Climate Change Initiatives Will Affect the Power Industry Across the Entire Continent

Andrew Van Horn, Ph.D., Managing Director, Van Horn Consulting

Josh Margolis, Managing Director, Co CEO, Cantor CO2e

Malcolm Weiss, Partner, Jeffer, Mangels, Butler & Marmaro

Frank Harris, Senior Environmental Economist, SCE

This will be an unscripted discussion of the critical issues of a GHG cap and trade program in California, the Midwest, and Western North America, the resolution of which will affect the feasibility and success of not just this region but also national efforts to come up with an answer to this vexing problem. The panel will discuss the consequences of unsuccessful implementation of certain measures and how they will ripple through federal attempts to manage the same processes on a larger scale:

- Recent Cal PUC decision designating deliverers as the point of regulation for a GHG cap and trade program as it applies to the electricity sector scoping plan
- Threat of pre-emption by federal legislation
- Proliferation of different, often competing programs to address similar issues
- Interstate commerce impact
- Auction vs allocation (who's in program, who's not)
- Command and control (who's in charge)
- CEQA
- Escalating RPS mandates

A Power Company Success Story: How the El Paso Corporation Aced CCAR

Naomi Cortez, Principal Environmental Engineer, The El Paso Corporation

Many see the California Climate Action Registry as the de facto standard of what a national, mandatory GHG emissions regime will resemble. One company that has engaged in the process has emerged at the end with plaudits for the error-free work it has done. The El Paso Corporation discusses the methodology it used to achieve this distinction, why earning Climate Action Leader status is so significant, and what lessons other energy companies can draw from this achievement.

- Vision by CEO: Why CCAR?
- 8 phases of preparing an error-free reporting/compliance document
- Lessons learned to achieve climate action leader status
- Technical
- Process
- Management

12:00 – 1:00 p.m. Group Luncheon

Agenda Continued on Next Page

GHG Emissions Impact on Power Generation & Asset Management

May 13 – 14, 2008

Program Agenda

Day2 Wednesday, May 14, 2008 (Continued)

1:00 – 3:00 p.m.

The Collision of Carbon Emission and Renewable Energy Credit Markets

Susan Wood, Chief Executive Officer, Sindicatum Carbon Capital Americas, LLC

This presentation will discuss how the US renewable energy markets and the carbon markets are increasingly becoming intertwined. With the implementation of projects that can produce both a carbon offset and a REC and those projects that can take value out of either, it is essential that these two markets remain linked.

To view how these markets are working together we will look at the various exchanges and platforms used for trading both markets.

- WRCAL
- RGGI
- CCX
- CCAR
- The Green Exchange
- Green-e
- The London Stock Exchange / VCS (Voluntary Carbon Standard)

Integrating Enterprise Wide Risk Management (ERM) into Power Company Climate Change Strategy

Pat Concessi, Leader, Global Climate Change and Sustainable Resources / Partner, Global Energy Markets Deloitte & Touche LLP

Climate change provides a ready example of highly interdependent risk with global impact and is creating significant uncertainty for energy companies as they struggle to develop strategic plans. An integrated approach to identifying opportunities and managing risk in the face of this uncertainty is needed. These risks and opportunities can be used to create scenarios which are the basis of development for corporate climate change strategies. This presentation will provide energy executives with insight into identifying their key climate change risks and deploying the structured framework to drive their development of corporate climate change strategy.

3:00 – 3:15 p.m. Afternoon Break

3:15 – 5:00 p.m.

A Power Industry Perspective on Building a Carbon Offset Inventory — Evaluating Today's Voluntary Carbon Offset Credits for Use in Forthcoming Compliance Markets and Identifying Quality Credits

Jeff Fort, Partner, Sonnenschein Nath & Rosenthal

Panel Discussion: Practical Measures for Power Company Trading in Carbon Markets

Jeff Fort, Partner, Sonnenschein Nath & Rosenthal

Susan Wood, Chief Executive Officer, Sindicatum Carbon Capital Americas, LLC

Curt Kaminer, Managing Director, CK Environmental Capital Management, LLC

This presentation will examine the strategies and tactics available to power producers, utilities, LSEs, and others in the power industry to build a carbon offset inventory in today's (mostly) voluntary markets. More critically, it will define a path for these same entities to position themselves for the forthcoming compliance markets and distinguish between credits and quality credits, and demonstrate that there are definitely winning and losing approaches. In the above context, the following elements will be addressed:

- Costs and benefits of trading allowances to meet GHG regulations
- Allowance purchases vs. technology
- Integrating carbon credits into your asset portfolio
- Making credit transfers part of effective compliance strategy

Pre-Conference Workshop

Dealing with Carbon Emissions in an IRP

Monday, May 12, 2008

Registration: 12:30 – 1:00 p.m.

Workshop Timing: 1:00 – 4:30 p.m.

OVERVIEW

- Dealing with state and regional GHG emission reduction compacts
- How complex emission compliance rules, evolving emission markets and other environmental considerations (EPA's Clean Air Act and Clear Air Mercury Rules) will directly affect what utilities consider the best options for resources to develop next
- How to approach portfolio tradeoffs, along with considerations for fuel diversity, that often determine the kind of plants that utilities will build
- Evaluating replacement/retirement/retrofit/refurbish/re-power strategies for aging utility fleets in conjunction with the overall maintenance of fleet availability
- Viability of emerging technologies as replacement load generation for carbon-intensive generation sources

WORKSHOP PRESENTERS

Matt Harris, Senior Vice President, Analytics, Ventyx

Mr. Harris leads Ventyx Energy's Analytics Product Line as Senior Vice President. Mr. Harris has over 20 years' experience in the electric utility industry analyzing electric utility operational economics and reliability. He has experience in numerous facets of the energy industry, largely acquired through providing consulting services and working at three investor-owned utilities; his experience has recently focused in the area of nodal market operations and portfolio planning and in the area of generation and transmission asset valuation. His areas of expertise — covering markets in North America, Asia, and Europe — include: regional power price forecasting, asset management, strategic planning, integrated resource planning, environmental strategy and compliance planning, and asset portfolio valuation. His responsibilities have included the development of new consulting business, leading complex consulting projects, and working with clients in defining business needs to meet various utility operational and strategy objectives.

Anna Geevarghese, Director of Power Analytics, Ventyx

As the Director of Power Analytics for Ventyx Energy (formerly Global Energy Decisions), Ms. Geevarghese brings over 16 years of extensive and varied experience to the task of providing business solutions for the energy industry and the energy market place in North America, UK, Europe, East Europe, Africa, and Australia. Her expertise is in production costing analysis (Generation and Transmission) and risk analysis related to operations and planning (generation and transmission), though she has managed projects involving other aspects in the energy industry, including retail and wholesale services. She possesses an extensive knowledge of several deregulated market rules and operations and other aspects of energy production, planning, transmission, operation, and risk assessment. She works as the subject matter expert on the ISO markets, nodal analysis, and other market analysis. Prior to this position she was a Senior Production Cost Analyst/Market Surveillance Committee Liaison at the California ISO. She was the Principal Analyst on the Transmission Economic Assessment Methodology (TEAM) developed by CAISO. She has worked extensively as a product manager and analyst in the energy sector throughout her career and is considered to be one of the leading modelers and experts in generation and transmission planning.

Post Conference Workshop

Modeling Different Carbon Emission Scenarios

Thursday, May 15, 2008

Program Agenda

Registration & Continental Breakfast: 7:30 – 8:00 a.m.

Workshop Timing: 8:00 – 11:30 a.m.

OVERVIEW

Utilities and others engaged in managing power generation fleets will begin operating in a vastly different operating environment in the next several years. These changes are precipitated by recent federal and state legislation, as well as emerging regulatory rules that affect emissions from existing and new power generation facilities. The effect of these emission rules will be felt in the power operations area as well as by those making investments in both existing and future power generation facilities. Given the regional impact of these emissions rules, generation fleets will operate in regional emission markets that rival the regional power markets they currently operate within. The addition of GHG legislation will exacerbate an already complex environment for those engaged in profitably managing their power generation fleets. As a consequence, those managing power generation assets have turned to sophisticated modeling techniques to assess future business conditions and their effect on future plant operation and investments.

This workshop delves deeply into what different visions of the GHG emissions legislation may require and what those managing these generation fleets must do to come to terms with their impact. Attendees will have the opportunity to discuss their views concerning emerging GHG emissions scenarios and test their own assumptions as to what future carbon mandates may be and how they will affect power generation operations and investments in power generation facilities. This workshop will help advance participants' understanding of what impact the future holds and let attendees grapple with the impacts these regulations will mean to their respective generation fleets. Most importantly, attendees will learn how to develop their own modeling assumptions for their company's internal purposes.

WORKSHOP PRESENTERS

Matt Harris, Senior Vice President, Analytics, Ventyx

Mr. Harris leads Ventyx Energy's Analytics Product Line as Senior Vice President. Mr. Harris has over 20 years' experience in the electric utility industry analyzing electric utility operational economics and reliability. He has experience in numerous facets of the energy industry, largely acquired through providing consulting services and working at three investor-owned utilities; his experience has recently focused in the area of nodal market operations and portfolio planning and in the area of generation and transmission asset valuation. His areas of expertise — covering markets in North America, Asia, and Europe — include: regional power price forecasting, asset management, strategic planning, integrated resource planning, environmental strategy and compliance planning, and asset portfolio valuation. His responsibilities have included the development of new consulting business, leading complex consulting projects, and working with clients in defining business needs to meet various utility operational and strategy objectives.

Anna Geevarghese, Director of Power Analytics, Ventyx

As the Director of Power Analytics for Ventyx Energy (formerly Global Energy Decisions), Ms. Geevarghese brings over 16 years of extensive and varied experience to the task of providing business solutions for the energy industry and the energy market place in North America, UK, Europe, East Europe, Africa, and Australia. Her expertise is in production costing analysis (Generation and Transmission) and risk analysis related to operations and planning (generation and transmission), though she has managed projects involving other aspects in the energy industry, including retail and wholesale services. She possesses an extensive knowledge of several deregulated market rules and operations and other aspects of energy production, planning, transmission, operation, and risk assessment. She works as the subject matter expert on the ISO markets, nodal analysis, and other market analysis. Prior to this position she was a Senior Production Cost Analyst/Market Surveillance Committee Liaison at the California ISO. She was the Principal Analyst on the Transmission Economic Assessment Methodology (TEAM) developed by CAISO. She has worked extensively as a product manager and analyst in the energy sector throughout her career and is considered to be one of the leading modelers and experts in generation and transmission planning.

PROCEEDINGS

A copy of the conference proceedings plus workshops will be distributed to attendees at the event. Extra copies of the proceedings will be available for \$395.00 for both events.

CONFERENCE LOCATION

A room block has been reserved at the Westin Horton Plaza, 910 Broadway Circle, San Diego, California 92101, for the nights of May 11-15, 2008. Room rates are \$199 single/double for guest rooms. Call (866) 716-8132 for reservations and mention the EUCL conference to get the group rate. Make your reservations prior to April 18, 2008. There are a limited number of rooms available at the conference rate. Please make your reservations early.

Stay and play in San Diego's historic and vibrant Gaslamp Quarter, featuring fine shopping, restaurants, entertainment and culture. The Westin Horton Plaza San Diego offers a unique location, with the exhilarating excitement of the city at our doorstep.

REMEMBER, EVERY 4TH REGISTRANT IS FREE!

REGISTRATION INFORMATION

For instant registration, call (201) 871-0474 or fax the Registration Form to (201) 767-1928

Register 3, Send 4th Free!!

Any organization wishing to send multiple attendees to these conferences may send 1 FREE for every 3 delegates registered. Please note that all registrations must be made at the same time to qualify.

All cancellations received on or before April 11, 2008 will be subject to a \$195 processing fee. Written cancellations received after this date will create a credit of the tuition (less processing fee) good toward any other EUCL conference or publication. This credit will be good for six months. In case of conference cancellation, Electric Utility Consultants' liability is limited to refund of the conference registration fee only. For more information regarding administrative policies such as complaint and refunds, please contact our offices at (303) 770.8800.

EUCL reserves the right to alter this program without prior notice.

MAIL DIRECTLY TO:

The Power Marketing Association
P.O. Box 2303
Falls Church, VA 22042

FAX TO:

(201) 767-1928

PHONE:

(201) 871-0474

**REGISTRATION CODE:
YOUR REGISTRATION CODE IS W398
PLEASE USE THIS WHEN REGISTERING FOR THE CONFERENCE**

PLEASE REGISTER THE FOLLOWING

- Discounted Registration Fee for Attending GHG Emissions Impact on Power Generation & Asset Management Conference and both Workshops, May 12 - 15, 2008: \$2295, **Early Bird Before May 2, 2008, \$2095**
- Discounted Registration Fee for Attending GHG Emissions Impact on Power Generation & Asset Management Conference and One Workshop: \$1895, **Early Bird Before May 2, 2008, \$1695**
 - Workshop 1: Dealing with Carbon Emissions in an IRP**
 - Workshop 2: Modeling Different Carbon Emission Scenarios**
- GHG Emissions Impact on Power Generation & Asset Management Conference Only, May 13 - 14, 2008 : \$1495, **Early Bird Before May 2, 2008, \$1295**
- I'm sorry I cannot attend, but please send me the conference and workshop proceedings at \$395. (Please add \$50 for international shipping)

ENERGIZE WEEKLY

When you sign up to "Energize Weekly" you will receive a new conference presentation each week via email on a relevant industry topic. The presentations are selected from a massive library of over 1000 current presentations that EUCL has gathered during its 21 years organizing conferences.

Sign me up for "Energize Weekly"

How did you hear about this event? (Direct email, Colleague, Speaker(s), etc.)

Name _____ Title _____

Name Preferred for Badge _____ E-Mail _____

Company _____ Telephone _____

Address _____ City _____ State _____ Zip _____

PAYMENT METHOD

Please make checks payable to "PMA"

Please charge my credit card: Visa MC AMEX Discover Security Code _____

Visa and MC cards have a 3 digit code on the signature panel on the back of the card, following the account number. American Express cards have a 4 digit code on the front of the card, above the card number.

Name on Card _____ Signature _____

Account Number _____ Exp. Date _____

Billing Address _____ Billing Zip Code _____

Or enclosed is a check for \$ _____ to cover _____ persons.

Check here if you have any dietary or accessibility needs. We will contact you for more details.